John McBride
Associate Director, IT Systems
Clinical Assistant Professor
University of Illinois
Medical Center
The speaker has no conflict to disclose.

Meaningful Use
and
Hospital Pharmacy

ARRA
American Recovery and
Reinvestment Act (2009)
A. Have heard of this act
B. Have not heard of this act
ARRA

$787 Billion

HITECH

Health Information Technology for Economic and Clinical Health
A. Have heard of this
B. Have not heard of this

HITECH

$53.7 Billion
Meaningful Use

Final ruling
July 13, 2010
864 pages
$35 Billion

http://healthit.hhs.gov
U.S. Department of Health & Human Services

Fact sheets of FAQ
For Meaningful Use
Acronyms Definitions:

- AAC   | Average Allowable Cost (of certified EHR technology)
- AIU   | Adopt, Implement, Upgrade (certified EHR technology)
- CAH   | Critical Access Hospital
- CAHPS | Consumer Assessment of Healthcare Providers and Systems
- CCN   | CMS Certification Number
- CFR   | Code of Federal Regulations
- CHIP  | Children’s Health Insurance Program
- CHIPRA| Children’s Health Insurance Program Reauthorization Act of 2009
- CCHIT | Certification Commission for Health Information Technology
- CMS   | Centers for Medicare & Medicaid Services

Acronyms Definitions:

- CPOE  | Computerized Physician Order Entry
- CY    | Calendar Year
- EHR   | Electronic Health Record
- EP    | Eligible Professional
- EPO   | Exclusive Provider Organization
- FACA  | Federal Advisory Committee Act
- FFP   | Federal Financial Participation
- FFS   | Fee-For-Service
- FQHC  | Federally Qualified Health Center

Acronyms Definitions:

- FTE   | Full-Time Equivalent
- FY    | Fiscal Year
- HEDIS | Healthcare Effectiveness Data and Information Set
- HHS   | Department of Health and Human Services
- HIE   | Health Information Exchange
- HIT   | Health Information Technology
- HIPAA | Health Insurance Portability and Accountability Act of 1996
- HITECH| Health Information Technology for Economic and Clinical Health
- HMO   | Health Maintenance Organization
- HOS   | Health Outcomes Survey
- HPSA  | Health Professional Shortage Area
Acronyms Definitions:

HRSA  Health Resource and Services Administration
IAPD  Implementation Advance Planning Document
ICR   Information Collection Requirement
IHS   Indian Health Service
IPA   Independent Practice Association
IT    Information Technology
MA    Medicare Advantage
MAC   Medicare Administrative Contractor
MAO   Medicare Advantage Organization
MCO   Managed Care Organization

Acronyms Definitions:

MITA  Medicaid Information Technology Architecture
MMIS  Medicaid Management Information Systems
MSA   Medical Savings Account
NAAC  Net Average Allowable Cost
(of certified EHR technology)
NCQA  National Committee for Quality Assurance
NCVHS National Committee on Vital and Health Statistics
NPI   National Provider Identifier
NPRM  Notice of Proposed Rulemaking
ONC   Office of the National Coordinator for Health Information Technology
PAHP  Prepaid Ambulatory Health Plan

Acronyms Definitions:

PAPD  Planning Advance Planning Document
PFFS  Private Fee-For-Service
PHO   Physician Hospital Organization
PHS   Public Health Service
PHSA  Public Health Service Act
PIHP  Prepaid Inpatient Health Plan
POS   Place of Service
PPO   Preferred Provider Organization
PQRI  Physician Quality Reporting Initiative
PSO   Provider Sponsored Organization
Acronyms Definitions:

- **RHC**: Rural Health Clinic
- **RHQDAPU**: Reporting Hospital Quality Data for Annual Payment Update
- **RPPO**: Regional Preferred Provider Organization
- **SMHP**: State Medicaid Health Information Technology Plan
- **TIN**: Tax Identification Number

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**EHR**

Electronic Health Record

- A. Implemented
- B. Started to implement
- C. On paper

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**UICMC Time-lines:**

11-2009

“Meaningful Use Steering Committee” formed to meet monthly composed of the “C” suite; physicians; and department directors

12-2009

3 year strategic plan of defined projects to meet proposed “stimulus” stage 1 and stage 2
UICMC Time-lines:
5-2010
Meeting with CPOE/EHR vendor and benchmarked with other institutions

6-2010
Committee structure and name change: “Meaningful Use Operations Committee”

UICMC Time-lines:
7-13-2010
Final Regulations published to define Meaningful Use and set standards for EHR incentives
7-20-2010
Weekly meetings of the Meaningful Use Operations Committee

UICMC Time-lines:
Tracking of Projects:
- Objective
- Existing Project(s)
- Degree of Difficulty
- Operational Owner
- IS project Manager
- Objective Status
  (Planning; Implementation; Adopted)
- Project Status
- Project Start Date
- Project Go-Live Date
HITECH:

“seek to improve the health of Americans and performance of their health care system through “meaningful use” of EHR’s to achieve 5 health care priorities”:

1. improve the quality, safety, and efficiency of care while reducing disparities

HITECH:

5 health care priorities continued:

2. engage patients and families in their care
3. promote public and population health
4. improve care coordination
5. promote the privacy and security of EHR’s
OBJECTIVES are divided into measure groups:

Core = 16

Menu: = 12 (choose 5)

<table>
<thead>
<tr>
<th>CORE:</th>
<th>Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. CPOE for Medication orders</td>
<td>30%</td>
</tr>
<tr>
<td>2. Drug-Drug &amp; Drug allergy checking</td>
<td>Enabled for entire EHR</td>
</tr>
<tr>
<td>3. Problem List</td>
<td>80% (ED included)</td>
</tr>
<tr>
<td>4. E-prescribing (eRx)</td>
<td>40% (ED included)</td>
</tr>
<tr>
<td>5. Medication List</td>
<td>80% (ED included)</td>
</tr>
<tr>
<td>6. Maintain Allergy List</td>
<td>80% (ED included)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CORE:</th>
<th>Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>7. Record Demographics</td>
<td>50% (ED included)</td>
</tr>
<tr>
<td>8. Record Vital Signs</td>
<td>50% (ED included)</td>
</tr>
<tr>
<td>9. Record Smoking Status</td>
<td>50% (ED included)</td>
</tr>
<tr>
<td>10. Record Quality Measures</td>
<td>attest (Hospital: 15)</td>
</tr>
<tr>
<td>11. Clinical Decision Support</td>
<td>attest 1 rule</td>
</tr>
</tbody>
</table>
### CORE:

<table>
<thead>
<tr>
<th>Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>12. Electronic copy of Health information 50% (ED included)</td>
</tr>
<tr>
<td>13. Electronic copy of Discharge instructions 50% (ED included)</td>
</tr>
<tr>
<td>14. Clinical summary of each office visit 50% within 3 days</td>
</tr>
<tr>
<td>15. Exchange Key attest 1 test Clinical Information</td>
</tr>
<tr>
<td>16. Security and Privacy attest</td>
</tr>
</tbody>
</table>

### CPOE

**Computerized Physician Order Entry**

A. Have physicians entering orders  
B. Have pharmacists entering orders  
C. A & B  
D. No CPOE

### Menu:

<table>
<thead>
<tr>
<th>Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Drug Formulary Check attest (check against at least 1)</td>
</tr>
<tr>
<td>2. Lab Test Results 40% (ED included)</td>
</tr>
<tr>
<td>3. Generate Patient Lists by Specific Condition* attest (1 report)</td>
</tr>
<tr>
<td>4. Identify &amp; Provide Patient Specific Education 10%</td>
</tr>
<tr>
<td>5. Medication Reconciliation 50% (ED included)</td>
</tr>
</tbody>
</table>
### Menu: Target

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>6. Summary of Care Record</td>
<td>50%</td>
</tr>
<tr>
<td>7. Electronically Submit Immunization Data*</td>
<td>attest (1 test)</td>
</tr>
<tr>
<td>8. Electronically Syndromic Surveillance Data*</td>
<td>attest (1 test)</td>
</tr>
<tr>
<td>9. Electronically Submit Reportable Lab Data*</td>
<td>attest (1 test)</td>
</tr>
</tbody>
</table>

### Menu: Target

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>10. Record Advance Directives</td>
<td>50%</td>
</tr>
<tr>
<td>11. Patient Reminders</td>
<td>20%</td>
</tr>
<tr>
<td>12. Electronic Access to Health Information</td>
<td>10% (EP 4 days)</td>
</tr>
</tbody>
</table>

*Medicaid can have additional requirements but cannot require additional functionality

*Must be one of the 5 choices

### Financial Incentives:

$27.3 billion

$2 million per hospital

+$ for each discharge

Average $6 million per year

for a 500 bed hospital
Payment schedule:
2011 – Stage 1 (100%)
2012 – Stage 1 (75%)
2013 – Stage 2 (50%)
2014 – Stage 2 (25%)
2015 – (0%)
Penalty schedule (TBD)

<table>
<thead>
<tr>
<th>First Payment Year</th>
<th>2011</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>Stage 1 (100%)</td>
<td>Stage 1 (75%)</td>
<td>Stage 2 (50%)</td>
<td>Stage 2 (25%)</td>
<td>TBD</td>
<td>TBD</td>
</tr>
<tr>
<td>2012</td>
<td>Stage 1 (100%)</td>
<td>Stage 1 (75%)</td>
<td>Stage 2 (50%)</td>
<td>Stage 2 (25%)</td>
<td>TBD</td>
<td>TBD</td>
</tr>
<tr>
<td>2013</td>
<td>Stage 1 (100%)</td>
<td>Stage 1 (75%)</td>
<td>Stage 1 (75%)</td>
<td>TBD (50%)</td>
<td>TBD (25%)</td>
<td>TBD</td>
</tr>
<tr>
<td>2014</td>
<td>Stage 1 (75%)</td>
<td>Stage 1 (75%)</td>
<td>Stage 1 TBD</td>
<td>TBD (50%)</td>
<td>TBD (25%)</td>
<td>TBD (50%)</td>
</tr>
<tr>
<td>2015+</td>
<td>TBD</td>
<td>TBD</td>
<td>TBD</td>
<td>TBD</td>
<td>TBD</td>
<td>TBD</td>
</tr>
</tbody>
</table>

CMS
January 2011
begins the registration
CMS 1st payment
May 2011

Must have demonstrated “Meaningful Use” of certified EHR for 90 days

Pre-certified Vendors

Cerner
Eclipsys
Epic
GE Healthcare
McKesson
MediTech
NextGen
Siemens

Take aways:

Read the HITECH Act
Calculate the financial impact
Do a gap analysis
Be apart of the governance
Ensure your vendor is certified
Develop a time-line
Workflow impact
Monitor progress
Post Test Questions

1. How many types of objectives are for Meaningful Use?

2. How many core measures are required for Stage 1 of Meaningful Use?

3. How many menu measures are required for Stage 2 of Meaningful Use?

4. One of the priorities for Meaningful Use of EHR’s is: “improve the quality, safety, and efficiency of care while reducing disparities.” (True / False)

5. ARRA (American Recovery and Reinvestment Act of 2009) dollar value is $787 billion. (True / False)
Why a Clinical Rules Engine?

Michael R. McDaniel, R.Ph., MBA, FASHP
Director of Pharmacy Services
Huntsville Hospital
Huntsville, Alabama

The speaker has no conflict to disclose.

Huntsville Hospital

• 881 Licensed Beds
• Two main buildings – Main Hospital (Adult side) and the Women’s and Children’s Hospital
• Acute care tertiary community teaching facility
• 21% critical care beds

Department of Pharmacy

• 154 total fte’s
  – 8 residents (6 PGY-1 and 2 PGY-2)
  – 18 Clinical Specialists
  – 46 Unit Base Pharmacists
  – 65 Technicians
• Cart-less distribution model – 90 Pyxis mains with 95% first dose dispense rate
• Omnicell PharmacyCentral Carousels in both facilities
Question

• What is a clinical rules engine?
  – A) A set of protocols by which a drug should be used?
  – B) The technical name for the engine in the new Chevrolet Volt
  – C) A set of criteria by which the appropriateness or inappropriateness of a particular situation can be evaluated

What is a “rules” engine

• Simply put, a “rules” engine is a product or process that uses (evaluates) available data against an algorithm (a set of criteria) to identify those sets of data that either meet the specified criteria or does not meet the specified criteria

Why a Rules Engine?

• We average over 14,500 active orders daily
• Daily an average of 6,300 new orders are generated
• Over 700 physicians are involved and more than 2,000 nurses
• Over 42,000 discharges, 700 DRG’s and uncountable co-morbidities
• Our formulary encompasses over 3,500 different products
• How else to keep patient medication issues from slipping between the cracks?
Why a Rules Engine

- A rules engine does not get tired
- It never gets bored
- It never misses anything
- It documents EVERYTHING it does
- It offers no opinions
- It is consistent
- It does not forget, and always follows up
- It frees up pharmacist time to focus on the true task of a professional, evaluation and decision making

How does it work?

Patient on renally adjustable drug

Patient's SCr is abnormal

Yes

Calculate estimated creatinine clearance

Patient height, weight, sex & age

Yes

Notification

Patients on medications for which a dose adjustment may be necessary due to renal insufficiency

A History Lesson

- And in the beginning
  - Compounding and dispensing
  - 1960's-70's – Beginning of clinical training and practice
  - Paper profiles – Looking for problems
  - Electronic profiles – Looking for problems
  - It was possible to spend more time out of your day looking for clinical issues than dealing with them
  - Who has time for that!
The Evolution of PhRED

• PhRED – Pharmacy Rules Evaluation Database
  - 1.0 - Started out in Dallas as an extract of data from our Cerner Classic system with data fed into a Paradox database
    • IV to PO
    • Duration of Therapy
  - 2.0 – In Tulsa moved to MS Access using data extracted from our PerSE clinical system, included lab data for the first time
    • Same as above
    • Drug Toxicity (Acetaminophen)
    • Drugs given too close in time
    • Renal dose adjustments
  - 3.0 – In Huntsville, using data extracted from our GE Centricity Enterprise system. 20 rules in all.
    • Enhanced to include workload data tracking
    • Included Pyxis Override report

PhRED Data Sources

PhRED Data Sources

Clinical Rules

Patient Data
Lab Data
Orders Data
Pyxis Dispensing Data
Interventions Data

Intervention Reports

Time for a Change

• PhRED is homegrown and limited (albeit, pretty powerful too)
• PhRED runs in batch mode – Printing out 500 pages of reports at 7:30am
• Always out of date!
• Hard to get clinical workload accurately documented
• Needed a real time strategy
What to do?

- I was aware of several vendors of clinical rules engines
  - Vigilanz Dynamic Monitoring System – Vigilanz
  - Clinical Xpert - Thomson Reuters
  - MedMined – CareFusion
  - TheraDoc – Hospira
  - Sentri7 – Pharmacy One Source
- We already had several PharmacyOne Source products installed
- Our staff was doing a great job using Quantifi for miscellaneous clinical documentation
- So we evaluated Sentri7 and felt it was a good fit

Current State

Overall Clinical Rules Structure

<table>
<thead>
<tr>
<th>GE Centricity Blaze Rules</th>
<th>PHRED</th>
<th>Sentri7</th>
</tr>
</thead>
</table>
| GE rules used for concurrent checking of desired circumstances  
  - Presence of INR for new warfarin order  
  - Presence in potassium level WNL for new potassium order  
  - Automatic ordering of labs with orders for certain drugs | Sentri7 used for those items needing a more "real time" approach  
  - Renal alerts  
  - IV to PO  
  - Many of the current PHRED reports | PHRED is reserved for those clinical rules too complex or requiring data not available to the other two rules engines

Impact

Clinical Events per Statistic
Impact

ROI Impact

<table>
<thead>
<tr>
<th>Month</th>
<th>Interventions</th>
<th>Cost Avoidance</th>
<th>Manhours Consumed</th>
<th>Interventions / Manhours</th>
</tr>
</thead>
<tbody>
<tr>
<td>October '08</td>
<td>121,990</td>
<td>2,096,075$</td>
<td>19,180</td>
<td>6.4</td>
</tr>
<tr>
<td>October '09</td>
<td>169,174</td>
<td>2,492,430$</td>
<td>20,760</td>
<td>8.1</td>
</tr>
<tr>
<td>October '10</td>
<td>215,179</td>
<td>3,306,353$</td>
<td>26,170</td>
<td>8.2</td>
</tr>
</tbody>
</table>

Delta Quantity 47,184 396,355 $ 1,580 1.8

Delta % 38.7% 18.9% 8.2% 28.1%

- Staff additions have fueled performance increases in the past
- Sentri7 has increased our ability to focus on interventions of value
- Overall performance and documentation of the required effort has increased
Summary

- Clinical rules are indispensable
- Wisely used they can greatly stretch the abilities of the average pharmacist to make above average “catches” and interventions
- Vastly improves medication issue detection rates
- Helps to document the work done, and the work yet to be done
- No single approach will probably capture all medication process improvement opportunities
- The tools can be used to guide medication process improvement opportunities
- Think OUTSIDE the box!
- Never, ever, leave well enough alone!
Post Test Questions

1. Clinical rules systems are beneficial only for larger, more complex clinical environments. True or False

2. Your best pharmacists don’t really need a clinical rules environment to be more productive. True or False

3. The manual mining of clinical data is an efficient use of a pharmacist’s time. True or False

4. Clinical rules engines enhance patient safety, but don’t actually pay for themselves. True or False

5. What are some reasons why a pharmacy might find a clinical rules engine application useful:
   A. Saves pharmacists time in identifying potentially actionable issues
   B. Might identify issues the pharmacist might otherwise fail to catch
   C. Enables auto-documentation of the number of opportunities that exist for drug therapy improvement
   D. All of the above

6. Which of the following approaches to building a multi-modal rules environment are viable:
   A. Use of embedded rules built within your clinical environment (proactive)
   B. Use of a third party rule system that instantly identifies criteria matches (reactive)
   C. Custom applications that deal with issues that are more complex and require custom coding
   D. All of the above
Technology for Tomorrow
Pearls: Automation

Presented by:
Richard H. Ricker
Administrative Director-Pharmacy Services
Loyola University Medical Center

The speaker has no conflict to disclose.

• Today we’ll be discussing:
  – Use of automation to process patient specific orders, first doses and cabinet replenishment
  – How automation can increase patient safety
  – A unique medication delivery system that is nursing friendly and eliminates missing meds
  – How automation will enhance throughput and optimize inventory control

Automation to Process:
Patient Specific Orders, First Doses & Cabinet Replenishment
PillPick Overview

- Simultaneously packages, picks, and dispenses unit doses for distribution to carts, dispensing cabinets, etc.

Process
- Orders are sent from HIS system to PillPick Manager
  - System fulfills patient specific orders and first doses simultaneously
    - Medications distributed on PickRing to patient floors or to cabinets
      » PickRings patient or cabinet specific
      » Tracks inventory, reduces missing meds

Preparing Pillboxes

Tech scans barcode of original bulk container
- Enters quantity
- Verifies in PillPick Manager
- Label is printed and applied to Pillbox
- Sealed shut
How Automation Increases Patient Safety

Loading

Reduces picking errors
- No human touches from bulk to administration

Loading

Barcodes all unit doses
- Scan for bedside verification
PickRing
• Holds patient specific meds for 24 hour period
• Scan for bedside verification
• No Mix-up in administration
• Provides information on when and what order patient med is to be administered
• Resealed for bedside verification
• Administration
  • Verify patient information via BCMA
  • Cut package off of ring
  • Unused medications stay on ring for easy return to pharmacy stock

Unique/Nurses Friendly Delivery System
Enhancing Throughput & Optimizing Inventory Control with Automation

- PillPick Multitasks
  - Built-in redundancy
  - More tasks at the same time
  - Reduction in labor
  - More time for staff to spend on clinical tasks
  - Less time spent by pharmacists checking

- Fully Automated
  - Fewer steps
  - No human touches between bulk and PickRing
  - More time for other tasks
  - Faster rate of packaging, picking and dispensing
• PickRing
  – Keeps meds together
  • Reduction in missing meds
  • Verify lot number for recall, expiration, etc.
  • Easy return process

• Automated Returns
  – No need to check returns
  • Barcode checked and restocked automatically
  • Checks for expired lot numbers, recalls, etc.
  • Reduction in labor

Q&A
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Post-Test Questions

1. As presented, the robotic system can provide all of the following except:
   a. packages tablets/capsules, vials, and syringes
   b. provides 2-D barcode for bedside point of care (BPOC)
   c. design-specific packaging for automated dispensing cabinets (ADC)
   d. robotic delivered medication to nursing units

2. Which of the following are reasons that the presented robotic system enhances patient safety:
   a. provides 2-D barcodes on all packaged medication for bedside scanning
   b. “NDC Association” process eliminates packaging errors
   c. patient-specific medication orders sent directly to robotic system from hospital information system
   d. all of the above